can you Imagine...

Mountain States Foundation 2004 Annual Report
This document is intended to inform donors and potential donors of Mountain States Foundation of the activities and accomplishments of the organization during the 2003-2004 fiscal year and to imagine the future. To minimize costs, most of this publication is presented in a two-color rather than four-color process.
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Can You Imagine . . .

A new regional children’s hospital to meet the growing needs of sick children in the region? Many of us can imagine this dream and are working toward this end.

This dream began in 1990 when Dr. Festus Adebonojo and then Dean of the Quillen College of Medicine at East Tennessee State University, Dr. Paul E. Stanton Jr., recognized the need for a children’s hospital. They asked for a regional hospital to make a major commitment. When Johnson City Medical Center stepped forward to answer the call, the dream became a reality - opening the doors in 1992. The Children’s Hospital was made a reality through the renovation of adult care rooms for use by children.

The Children’s Hospital has steadily grown in the last 12 years. We now have more than 25 specialized pediatric physicians. The number of pediatric inpatient and outpatient days has steadily grown. We even have one of only four St. Jude Research Children’s Hospital Affiliate Clinics located in the entire United States. Because of this, children and their families no longer need to travel to Memphis for cancer treatment.

Because of The Children’s Hospital’s successes in the last 12 years, it is time for us to dream again. We need to create a new regional children’s hospital that is specially designed for children and their parents. This will allow us to expand services and offer more loving care to patients and families.

This past year, the Foundation has been very successful because of you. We have grown in donations and friends who are willing to help address the needs of the 250,000 children in our 24-county region and other great causes.

This past year, we have educated more future nurses, trained more parish nurses, assisted more patients and families in Hospice, trained more caregivers, helped more children understand the importance of health through Growing Healthy and acquired more cutting-edge equipment to save lives. Thank you for your continued support that has brought hope to our region.

Together, we can imagine a healthier region.

Best regards,

Marcy E. Walker, Chairperson
Mountain States Foundation
The annual Spirit Gala was a major celebration of The Children's Hospital at Johnson City Medical Center and its twelve-years of service to the region. The Spirit Gala included a Friday evening character dinner and children’s carnival which were based on the theme of Peter Pan. The Saturday night black tie event featured the presentation of the Spirit Award to Dr. Paul E. Stanton Jr., former Dean of the Quillen College of Medicine and current President of East Tennessee State University.

Both Dr. Stanton and Dr. Festus Adebonojo originated the idea of a children's hospital for our region, which was opened in 1992 at Johnson City Medical Center. Following the opening of The Children's Hospital, Dr. Stanton led and supported pediatric physician growth and resources to support the expanding pediatric services.

The Spirit Gala was developed through the efforts of many sponsors, attendees and volunteers, Tisa Goulding and Lou Pascoe, Co-Chairs for the Black Tie Dinner. Thank you to the supporters of The Children’s Hospital who have helped many of the 250,000 children in our region, and to the supporters of the Growing Healthy Program.

**Save the Dates!**

**Spirit Gala 2005** is January 28-29 at The Centre at Millennium Park.
Highlights of 2003-2004

Foundation Supports Nursing Students

Throughout the United States the shortage of nurses is expected to worsen. The shortage is also being felt in our region as hospitals struggle to find sufficient numbers of nurses to meet the growing needs. The Foundation is addressing this severe problem through the generous support of Tom and Shirley Palmer, and Dr. Chris Gillespie and Emergency Physician Group. This year, eight scholarships were provided bringing the number of scholarships awarded in the last three years of the program’s existence to 17.

Annual Meeting Showcases Causes

The Annual Meeting of the Foundation, which was sponsored and underwritten by The State of Franklin Savings Bank, emphasized the Foundation’s major growth and supported causes. The Foundation marked a record year of more than $1,700,000 in revenues. The Annual Meeting was held at Meadowview Conference Resort and Convention Center.

Why is the Team Member Campaign Important?

“I just wanted to call and let you know why I’m not able to give to the Team Member Campaign this year,” offered the Team Member. “My child has cancer and I got help from the Team Member Emergency Fund. Because of the treatments and remaining bills to pay, I can’t afford to give to the fund this year. But once I can, you can count on me because I know why it’s important.”

As the Team Member Campaign began in May throughout Mountain States Health Alliance (MSHA), this telephone call was received in the Foundation office. The words squarely underscored the importance of the Team Member Campaign. It’s about Team Members helping other Team Members at MSHA. It is also about Team Members helping others in the community by giving money to other Foundation causes.
The Classic is Another Classic Success

Following on the heels of a record-breaking year, the Classic exceeded all expectations in attendance and money raised to support The Children's Hospital. The 13th annual event exceeded $124,000 in revenue while the Golf Classic was sold out.

The Classic began Sunday evening with “Dr. Billy Walker’s and Dr. Jack Williams’ Pig Pickin’ Party,” which was sponsored by Watauga Pathology Associates and Bank of Tennessee. With more than 400 attendees, this second annual party was a great success because of the efforts of our chefs, Drs. Walker and Williams, and Robert Williams.

Honorary Chairperson William B. Greene lauded the golfers on Monday, prior to tee off, for their support of The Children's Hospital. He also emphasized the need for a new regional children's hospital to create a healthier region. Co-chairpersons Dottie Gibson, Ann Smith and Bob Rutherford led the way for the two-day event with more than 40 volunteers. The Ridges Pro Darren Howard and his staff helped make it an unforgettable day of golf.

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Save the Dates!
Children’s Hospital Classic 2005
June 6-7
Highlights of 2003-2004

Rob Gragg (right) and his Outback Steakhouse crew prepared a great meal for the golfers.

O.J. Gardner provided his special lunch on the course, getting help from Foundation Trustee Alpha Bridger (left) and Jill Grayson.

Outback Steakhouse employees serving golfers.

Congressman Bill Jenkins (far right) offered opening comments at the Pig Pickin’ Party.

Foundation Board Trustees and Classic Volunteers Clarinda Jeanes (left) and Marcy E. Walker.

(L to R) Classic Committee Chairpersons Dottie Gibson, Bob Rutherford and Ann Smith.

Representatives of Pig Pickin’ Sponsor Bank of Tennessee.

Tom Chase and Janette Diehl, MSF Board of Trustees.

Robert Williams is flanked by a couple of Pig Pickin’ experts, Chip Rhea (left) and Erik Goransson.

Dottie Gibson, Ann Smith, Bobbie Wilson, Wanda Bowers.
The leadership at Quillen College of Medicine at East Tennessee State University (ETSU) recognized there was a regional need for a children's hospital. Johnson City Medical Center was the only hospital to step forward and commit to providing a children's hospital when ETSU asked for help. Opening its doors in 1992, The Children's Hospital has grown in size and services offered. Now, more than 25 pediatric subspecialty physicians have joined the College of Medicine and practice at The Children's Hospital. The hospital is one of only four in the United States to offer a St. Jude Research Children's Hospital Affiliate Clinic. Children no longer need to travel to Memphis to receive special cancer treatments.

During the past several years, demands upon The Children's Hospital have grown. The number of cases and patient days have increased by more than 15% each. The number of services offered has skyrocketed since the opening of the hospital more than 12 years ago.

Based on a report prepared for The Children's Hospital by an organization that specializes in the development of children's hospitals, the Foundation and Mountain States Health Alliance focused on how best to serve the needs of more than 250,000 children in the 24-county region. The answer is to create a new regional children's hospital, designed to meet the demands of our region. The Foundation's dream to create this new regional children's hospital is being pursued through a $25 million campaign called "Can You Imagine . . . " With your support, this dream can become a reality.

I Can Imagine

Dreams become realities when individuals embrace the idea. One such person who believes in the dream of a new regional children's hospital is Marcy Walker. So much so that she agreed to serve as the Chairperson for the "Can You Imagine . . . " Capital Campaign. As a Johnson City School Board Member and founder of the Growing Healthy curriculum for elementary school children in our region, Marcy understands the health related needs of children.

One of Marcy's first goals was to surround herself with capable leadership to turn the dream into reality. Signature, Special Gifts, Corporate Friends, Annual Friends, and Planned Giving committees have been created to provide focus and volunteer support. As this report goes to press, the committees are forming and moving forward to gain funds for the campaign. Numerous presentations in the region have already provided substantial support for the project.

The "Can You Imagine . . . " campaign has literally taken to the road in Tennessee. With the contribution of $35 in addition to the normal Tennessee license fee, you can be the proud owner of an automobile specialty license plate featuring The Children's Hospital. For each specialty license plate sold, The Children's Hospital will receive one-half of the fee, or $17.50 per plate. Also, the specialty plate will create greater visibility for the hospital as the dream of a new regional children's hospital is pursued. If you are interested in a specialty license plate for The Children's Hospital, please call 866-313-4624.

Physicians' Feast

When you're sick, physicians are there. Physicians are also committed to healthcare causes that affect our region. This was evident during the first annual Physicians' Feast held September 26, 2004 at the Castle. Five teams of physicians cooked up a storm, while supporting The Children's Hospital at JCMC and the dream for a new regional children's facility. Following intense competition, the judges awarded The Soup Bones (aka, Watauga Orthopedics) the first place prize. Our chef hats are off to The Soup Bones and all of our physicians for their support! Also, thank you to John Melton, MSHA Washington Co. CEO for his participation and idea to create a physician's feast.

Physicians' Feast Participants

| Greg Bedynk     | Neurology  |
| Phil Jones      | Pulmonary/Allergy |
| Tom Johnson    | Hematology/Oncology |
| Wayne Tongco   | Urology    |
| David Wiles    | Neurology  |
| Marc Aiken     | Orthopedics |
| Richard Duncan | Orthopedics |
| Todd Fowler    | Sports Medicine |
| Mark McQuain   | Psychiatrist |
| Greg Stewart   | Orthopedics |
| Bill Kincaid   | Oncology   |
| Ray Lamb       | Oncology   |
| Lovie Bey      | Oncology   |
| Jeff Allerton  | Oncology   |
| Randall Blevins| Administration |
| Drew Poret     | Cardio-Thoracic and Vascular Surgery |
| Jerry Kelley   | Cardio-Thoracic Surgery |
| Bill Walker    | Cardio-Thoracic and Vascular Surgery |
| E.C. Goulding, III | Emergency Medicine |
| Rick Rolen     | Internal Medicine |

The Soup Bones with MSHA Washington Co. CEO John Melton
This document is intended to inform donors and potential donors of Mountain States Foundation of the activities and accomplishments of the organization during the 2002-2003 fiscal year. Details are provided on how the Foundation handled monies that were contributed to a variety of causes. To minimize costs, most of this publication is presented in a two-color, rather than four-color, process.
Mountain States Foundation makes a difference in the lives of patients and family members in our region. We do this by providing philanthropic support to programs and services of Mountain States Health Alliance. This past year, we continued our commitment with total grants to MSHA that exceeded $_________.

More importantly, the team members of MSHA showed their belief in these causes by providing more than $__________ in support, exceeding their previous year’s level of contributions.

The number of total gifts to the Foundation this last year were substantial with more than $____ provided by more than ______ donors. Even though this was the first year in three years where the Foundation did not pursue a major gift campaign, the level of support remained strong.

This coming year we are taking another bold step, addressing the pediatric needs of our region. Recognizing more than 59% and 15% growth in pediatric days and pediatric cases respectively in the last three years alone, we are pursuing a campaign to build a new regional children’s hospital. This children’s hospital will provide additional services and capabilities to address the growing needs of our region’s quarter of a million children, focusing on family-centered care. We are not just building a new facility, we are creating the positive, healing environment needed to treat our region’s children.

Our pediatric journey began in 1992 when the region’s only children’s hospital was opened in response to the interests of East Tennessee State University’s Quillen College of Medicine, private practicing physicians, and pediatric patient needs. For more than 10 years, The Children’s Hospital has grown through the addition of new services, resources, and relationships. One such example is our relationship with St. Jude Children’s Research Hospital as one of only four affiliate clinics in the United States. Because of this relationship, children can receive the newest cancer treatments without traveling to Memphis.

Your involvement and contributions in the future will continue to support existing programs and services, and secure our future by improving the health of our children. Together, we can make a difference.

Best regards,

Larry S. Warkoczeski
President
The Honor Roll of Donors identifies those who gave to Mountain States Foundation during the twelve-month period from September 1, 2003, to August 31, 2004. The Honor Gift Clubs were established in 2001 to recognize annual support of key friends. We are grateful for your partnership with the Foundation.

The Foundation continually strives to publish accurate information. If you find an error in the listing of your name, please notify Carolyn Brooks, Manager of Gift Records and Research, at 423-952-3111, or send us a note.

2002-2003

HONOR ROLL OF DONORS

The Honor Roll of Donors which follows identifies those who gave to Mountain States Foundation during the twelve-month period from September 1, 2002, to August 31, 2003. The Honor Gift Clubs were established in 2001 to recognize annual support of key friends.

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The Legacy Society

Members of the Legacy Society are key friends who, through annual gifts of $50,000 or more, help to ensure that Mountain States Health Alliance continues to provide the very best in healthcare services across the region. In 2002-2003, the Society had one member:

Guidant Vascular Intervention

The Leadership Circle

The Leadership Circle recognizes friends who provide financial leadership for the Foundation by making annual gifts of $25,000 or more to strengthen the quality of healthcare in the region. In 2002-2003, the Leadership Circle had three members:

Boston Scientific Corporation
Eastman Chemical Company

The Caregivers’ Club

Membership in the Caregivers’ Club is attained by making annual gifts of $1,000 or more. During 2003-2004, 74 members strengthened the ability of MSHA to provide quality health care to the people of the region:

Aerojet Ordnance Tennessee
AGFA Corporation
Dr. and Mrs. Charles Ed Allen
AmSouth Bank
“Anesthesia and Pain Consultants, P.C.”
Atmos Energy
“Aventis Pharmaceuticals, Inc.”
Bank of Tennessee
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Carter County Bank

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The Partners' Club

The Partners' Club was formed to recognize those who give $500 or more to support the healthcare system. Through their generosity, they have demonstrated a strong commitment to the quality of life in the region. In 2003-2004, the Partners' Club had 69 members:

- J. Duea-Greer
- Gregory Isbell Company
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- Drs. Fawwaz and Agnes Krozser Hamati
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Mr. and Mrs. Robert M. Jones
Mr. and Mrs. Ron Jones
Mrs. Tyson L. Jones
Jonesborough Area Ministerial Association
Mr. William R. Jordan
Junior Achievement of Tri-Cities TN/VA
Ms. Virginia M. Kanner
Ms. Joyce K. Kegley
Mountain States Foundation provides support to numerous causes that are of great importance to the people of our region. The generosity of individuals – including MSHA Team Members – as well as businesses and other organizations across the region enable the Foundation to fulfill its mission of advancing quality health care. Some donors designate their gifts specifically to one of the Foundation’s six programs of service, while others indicate that they wish their contribution to go to the Foundation’s greatest need.
Dear Friends,

The challenges we face as a healthcare system today remain very much the same as in years past – health care needs exceed the resources that we have to address those needs. Areas such as The Children’s Hospital, Hospice, Lifeline, and Parish Nursing are especially challenged because monies generated by these services are insufficient to cover their costs. For example, we are paid only 70% of our costs by the majority of patients’ insurers for The Children’s Hospital.

For the past several years, I have written letters for the Foundation Annual Report about the importance of resources for our continued provision of health care in our region. This year, I want to emphasize something as important as physical resources – loving care. The most up-to-date piece of equipment or the latest, greatest drug may aid the healing process; however, healing can only occur through caring with a human, loving touch. This means doctors, nurses, and other caregivers will provide the type of care they would expect for their own son, daughter, mother, or father. Patient-Centered Care is about healing the mind, body, and spirit of a patient.

Most of us will face illness sometime during our lifetime. Some of us may experience a cure for our illness. However, all of us can experience true healing by restoring our mind and spirit through loving care.

As we look toward the future and the dream of a new regional children’s hospital, let us remind ourselves that we are talking not just about bricks and mortar, ceilings and walls. We are also talking about loving care provided in a healing environment. Through your support, we can continue to bring loving care to health care for children of our region. Thank you for caring.

Best wishes,

Dennis Vonderfecht
President and CEO
Mountain States Health Alliance
The Bridge Builder levels were established to recognize cumulative lifetime giving to the Foundation. Commitments of irrevocable estate gifts, as well as outright gifts and grants, can be used to qualify for the various Bridge Builder levels. In addition to being listed in the Annual Report, Bridge Builders are also recognized on plaques displayed in the lobby of Johnson City Medical Center. An asterisk after a name indicates that the friend qualified for that Bridge Builder level during the 2003-2004 year.

The Franklin Society
Philanthropists who have committed $1,000,000 or more to the Foundation to continue quality healthcare in the region are honored with membership in this society.

Anonymous (1)*
Robert and Connie Pratt

The President’s Club
This club recognizes key friends who have given $100,000 or more to fulfill their vision of quality of life improvements for all people of the region. To date, the following 8 are members of the President’s Club:

Anonymous (1)
Mr. and Mrs. Albert Baker
Mr. Charles L. DeBord Trust*
Eastman Chemical Company Foundation, Inc.
Guidant Vascular Intervention
Harris Foundation
MSHA Auxiliary
Congressman James H. Quillen

The Cornerstone Club
The Cornerstone Club recognizes leaders who have contributed $25,000 or more to the Foundation. The club name is appropriate, as these key friends are providing a cornerstone of support to enable us to continue providing excellence in healthcare across the region. The Cornerstone Club now has 34 members:

Bridge Builders - The Cornerstone Club
American Water Heater Company
AmSouth Bank
Bank of America

Bridge Builders - The Founders’ Club
Aerojet Ordinance Tennessee
Dr. and Mrs. Charles Ed Allen
Allied Metals Company

American Homepatient
AmeriSource Corporation
“Mr. and Mrs. Frank Anderson, Jr.”
Appalachian Oil Company
The Austin Company
BAE Systems*
Dr. and Mrs. William P. Bailey
Barton Malow
Boehringer Mannheim
Mr. and Mrs. Lynn P. Brannon
Ms. Patricia M. Brown
“Bryant, Price, Cantor & Booze”
Burlington Industries
Cardinal Distribution
Cardinal Health*
Mrs. Eleanor J. Carriger
“Chappelle, Ciafardini Advertising Association”
“Mr. and Mrs. Vance W. Cheek, Sr.*”
Cingular
Citi Commerce Solutions Operations Center
CitiStreet
Mr. David Clapp
Mr. and Mrs. D. G. Clark
Mrs. Dorothy Clark
Mrs. Barbara Clark
Clyce Distributing Company
Coca-Cola Bottling Company of
Johnson City
“Com-Net Construction Services, Inc.”
“Corporate Systems Administration, Inc.”
Dr. James P. Craig
CVT Surgery Group
Mr. Bo Deaton
Mr. Charles L. DeBord Trust
Dr. and Mrs. Avtar S. Dhaliwal
Mrs. Janette Diehl
Mr. and Mrs. John Diehl
Dockery Floorcovering
Duke Ingram Financial Services
East Tennessee State University
Eli Lilly and Company
Estate of Ms. Margaret Jeffers
“Free Service Tire Company, Inc.”
Frontier Health
“Fujisawa Healthcare, Inc.”
Gardner Paint Services
“Genentech, Inc.”
General Mills Inc.
Glaxo Wellcome Inc.
GlaxoSmithKline
Mr. and Mrs. Charles O. Gordon
“Dr. and Mrs. Clarence E. Goulding, III***”
“Dr. and Mrs. Clarence E. Goulding, Jr.”
Mr. and Mrs. John M. Gregory*
GTE
Dr. and Mrs. Robert J. Gubler
Guidant Corporation
“Mr. and Mrs. Harry E. Harman, II”
“Harman Ice & Cold Storage, Inc.”
Dr. and Mrs. Arthur S. Harris
Mr. and Mrs. Ronald D. Harris
“Dr. and Mrs. Claude C. Haws, III”
Heritage Federal Bank
Dr. and Mrs. Charles H. Hillman
Dr. and Mrs. Philip J. Hinton
Holston Distributing Company
Mr. and Mrs. Michael D. Huff
J. E. Green Company
Dr. and Mrs. Donald R. Jeanes
“The John Lawson Surgical Group, P.C.*”
Johnson City Press
“Johnson City Wofford Brothers Insurance Agency, Inc.”
“Johnson Controls, Inc.*”
Johnson County Health Center
“Mr. and Mrs. H. L. ‘Buddy’ Jones”
“Jonesborough Riding Club, Inc.”
“Dr. and Mrs. L. Collier Jordan, Jr.***”
Mr. and Mrs. Jim Kalogeros
“Kennametal, Inc.”
Key Pharmaceuticals
Dr. and Mrs. William R. Kincaid
Mr. John R. King
“King Pharmaceuticals, Inc.”
Kiwanis Club (Metro)
“Mr. and Mrs. W. H. Lancaster, Jr.”
Leader Federal
Dr. and Mrs. Carroll H. Long
“M & M Properties, Inc.”
Mr. and Mrs. Freddie H. Malone
The Mapes Piano String Company
McGahey Associates Architects
Dr. and Mrs. Thomas B. McGinnis
Dr. and Mrs. Richard McGowan
“McKesson Information Solutions, Inc.*”
Ms. Ada McLeod
McLeod Cancer & Blood Center
Medical Auxiliary of Washington-Unicoi-Johnson Counties
“Merck & Company, Inc.”
“Mr. and Mrs. J. H. ‘Bill’ Meredith”
“Mr. and Mrs. Samuel Miller, Sr.”
Mr. and Mrs. William A. Miller
“MiniFIBERS, Inc.”
MiniMed
Modern Forge
Dr. and Mrs. Benny C. Mullins
“National Textiles, L.L.C.”
“NN, Inc.”
Nuclear Fuel Services
Oliver & Evelyn Smith Foundation
One Stop Discount Wines & Liquor
Outback Steakhouse
Pepsi Cola Bottling Company
Mr. and Mrs. Cameron Perry
Pershing Yoakley & Associates
Pet/Land-O-Sun Dairies
Mrs. Elizabeth S. Peugeot
Phil Bachman Toyota*
Ms. June P. Pieschel
“Dr. and Mrs. Thomas P. Potter, Jr.”
Mr. and Mrs. Dennis T. Powell
Mr. and Mrs. James Powell
Powell Construction Company
Powell Foundation
Proffitt’s
Prudential Foundation
Mr. Harry Range
Dr. James J. Range
RGK Foundation
Royal Printing Company
Mr. and Mrs. William S. Schaefer
“Mr. and Mrs. John Seward, Sr.”
Shared Medical Systems
Dr. and Mrs. Alvin D. Shelton
Sherwood Supercenter
Mrs. Dillard M. Sholes
Dr. and Mrs. M. Sidky-Afifi
Siemens Energy and Automation
Siemens Medical Solutions
Health Services Corporation
“Siemens Medical Solutions USA, Inc.”
“Siemens Medical Systems, Inc.”
Executive Team

Dennis Vonderfecht
President and CEO

Marvin Eichorn
Senior Vice President and CFO

John Melton
Senior Vice President and CEO, Washington County Operations

Ken Marshall, M.D.
Senior Vice President and CMO

Tim Belisle
Assistant Vice President

Ed Herbert
Vice President
(Marketing/Communications)

Judy Ingala
Vice President and CNO, Washington County Facilities

Steve Kilgore
Vice President (Blue Ridge Medical Management Corporation)

Monty McLaurin
Vice President / CEO, Indian Path Medical Center

Cindy Salyer
Vice President

Lisa Smithgall
Assistant Vice President

John Turner
Assistant Vice President

June Pieschel
Vice President (Human Resources)

Kerry Vermillion
Vice President and CFO, Washington County Facilities

Larry Warkoczki
Vice President (Mountain States Foundation)

Jeff Whitton
Vice President

Kathryn Wilhoit, R.N.
Vice President and Chief Nursing Executive

Scott Williams
Vice President (Administrator, Sycamore Shoals Hospital)

Chris York
Assistant Vice President

Mountain States Health Alliance
Board of Directors

Don Jeans, Chairman
Joanne Gilmer, Vice Chairman
Maureen Maclver, Secretary
Robert Feathers, Treasurer
Thomas J. Burleson
Jeff Farrow, M.D.
W. E. Hawkins, Jr.
Rodney Irvin
Stephen May, M.D.
Cameron Perry
Dennis Vonderfecht
William Walker, M.D.
Clem Wilkes, Jr.

Washington County Community Board

Sandra Brooks, M.D., Chairperson
John Campbell, Vice Chairperson
Ruth Robinson, Secretary
Linda Garceau, Treasurer
Ed Allen, M.D.
Paul E. Brown, M.D.
Ron Franks, M.D.
James R. Hunter
Ralph Lindsey
Angela May, M.D.
Clark Phipps
Newt Raff
Kel Smalley
Pat Wolfe

Sullivan County Community Board

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Jane Crawford, Vice Chairman
William W. Locke, Ed.D., Secretary
Jeff Bedford
Etta Clark
Michael Dew, M.D.
Marvin Eichorn
Mark Emery, M.D.
Peter Frizzell, M.D.
Ray Griffin
Peg Kuhbander
Robert Lee, M.D.
Joseph Ley, M.D.
Monty McLaurin
Ed Moore
Robert Reiff, M.D.
Rick Russell

Carter County Community Board

Jennie Hornsby, Chair
Dr. Joellen Edwards, Secretary
Greg Bowers
Marvin Eichorn
Shobha Hiremagalur, M.D.
David P. May, M.D.
Daniel Paul, M.D.
Robert Reedy
Brent Seals
Duncan Street
Norma Tetrick
Robert Walter, M.D.
Ken Wandell
Scott Williams

Blue Ridge Medical Management Corporation Board of Directors

Craig Denison, Chairman
James W. Gibson, M.D., Vice Chairman
Steve Goodson, Secretary
Marvin Eichorn, Treasurer
Barbara Allen
Michael T. Christian
Don Kilday
Richard A. Manahan, Ed.D.
Dennis Vonderfecht

Johnson County Health Center Board

Paul Brown
Harvey Burninston
Howard Carlton
Jeffrey Fenyes, M.D.
Chris Gillespie, M.D.
Minnie Miller
Emily Millsaps
Kevin Parsons
Curtis Sluder
Donald Tarr, M.D.
Jim Vincill

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MISSION STATEMENT

Helping to bring health to life, Mountain States Foundation advances quality healthcare in our region by linking friends with Mountain States Health Alliance and creating a difference through giving.

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Please write to us if you wish to have your name removed from the list to receive fundraising requests supporting Mountain States Foundation in the future.